

### ANNEX III: SUMMARY OUTPUT DESCRIPTIONS

**UNSDCF OUTCOME 1:** By 2029, people in Rwanda, especially the most vulnerable groups<sup>6</sup> have improved livelihoods and benefit from competitive, diversified, and resilient inclusive economic growth that promotes gender equality, sustainable production and consumption

**Output 1.1:** Strengthened public and private systems that foster creation of decent jobs that are inclusive and productive within a resilient, green and diversified economy.

#### Strategic Investments:

1.1.1: Facilitate the public and private sectors to leverage development financing to diversify and accelerate inclusive and sustainable economic growth.

1.1.2: Support public and private sectors to sustainably manage, utilise and protect Rwanda's natural resources and manage disasters.

#### Drivers:

- Catalysing innovative financing mechanisms such as de-risking capital for development, blended finance, and private sector capital mobilisation.
- Facilitating and promoting public-private partnerships to mobilise investment in inclusive and resilient sustainable development initiatives.
- Leveraging climate financing as a resource mobilisation mechanism for economic development programmes.

#### Strategic Interventions:

- Support the set up and operationalisation of a 'Blended Finance' facility to help de-risk priority sectors that are not immediately attractive to the private sector but have significant potential and socio-economic impact in the medium term.
- Support the development and operationalisation of initiatives to increase domestic resource mobilisation and domestic savings.
- Strengthen and scale-up implementation of the Accelerated Private Finance Initiative (APFI) and related initiatives aimed at increasing private investment for infrastructure development and SDG implementation.
- Enhance Government and private sector's PPP capabilities to manage Rwanda's basket of investment opportunity areas (IOAs)
- Support the Government and private sector to develop and effectively utilise various strategies and approaches to access diverse sources of climate financing.
- Accelerate the deepening of financial inclusion by enhancing systems, non-discriminatory policies and mechanisms that leverage the humanitarian-development-peace nexus and enable women, men and youth including the most vulnerable groups such as PWD, migrants, refugees, asylum seekers and stateless persons access diverse sources of financing, including climate finance, for job creation and sustainable livelihood improvement initiatives.

**SDG Targets :** 2.3, 2.4, 2.5, 8.1, 13.1, 15.2, 15.3, 17.1, 17.3, 17.4, 17.7

**Contributing UN Agencies :** UNDP, FAO, WFP, IFAD, UNWOMEN, UNCDF, UNECA, ILO, ITU, UNEP, IOM, ITC, OHCHR, UNESCO, UNFPA, UNHABITAT, UNICEF, UNOPS

**Partners :** MINECOFIN, MINICOM, MINAGRI, MoE, MINICT, PSF, REMA, FONERWA

**Budget :** USD 96,151,000

<sup>6</sup> Women, girls, children, youth, low-income households, rural communities, elderly, refugees and asylum seekers, stateless persons, informal sector workers, migrants, historically marginalised people, people with low education attainment, people with disabilities.

Output 1.2 : People in Rwanda, especially the most vulnerable groups, are equipped with employable skills and have access to and utilise sustainable productive resources, innovation, and financing to improve their livelihoods and build resilience.

Strategic Investments, Drivers and Interventions:

1.2.1 : Enhance the productivity and competitiveness of value chains to foster inclusiveness, diversification and sustainable job creation.

1.2.2: Enhanced resilience of people, particularly the most vulnerable and systems to withstand all forms of shocks including economic, environmental, health, technological and others.

Drivers:

- Investment in data, innovation, research, and development aimed at boosting production and productivity of priority value chains with significant export potential and ability to create multiplier effects in inclusive job creation.
- Strengthen the competitiveness of key value chains and actors, including micro, small, and medium-sized enterprises (MSMEs) and cooperatives, to improve their performance in regional and global markets.
- Enhance effective utilisation of data and information systems for multi-hazard early warning and surveillance in building individual and community disaster risk preparedness, response and resilience.
- Promote and facilitate the development, maintenance and adoption of climate-resilient and shock-responsive infrastructure and systems, ensuring accessibility to all people.

Strategic Interventions:

- Strengthen the productivity and resilience of food systems while enhancing their sustainability, inclusive job creation and export potential.
- Facilitate the scale-up and accelerated trade and industrialisation while ensuring the new developments adopt affordable green technologies and prioritise decent and formal job creation for women, youth and vulnerable groups.
- Promote and develop the creative arts ecosystem as a socially and economically sustainable venture to increase job creation especially for women and youth.
- Facilitate youth engagement in volunteering to enhance job skills and boost employability.
- Strategically leverage digital technologies to increase MSME's productivity and enhance their local and regional competitiveness while creating resilient jobs for youth, women and vulnerable groups.
- Support climate resilient and environmentally sustainable value-chain development and the development of an inclusive enabling business environment and resilient infrastructure required for the competitive operation of MSMEs and cooperatives including formalisation and access to affordable clean energy, finance, technology and innovation.
- Support initiatives focused on strengthening inclusive regional and continental trade, and economic cooperation and integration.
- Facilitate and scale-up engagement and awareness initiatives that focus on dissemination and utilisation of information produced from advanced technologies to enhance household and community level disaster risk preparedness, response and resilience.
- Support and strengthen initiatives that aim to develop and provide sustainable technologies that enhance individual and community capacities for effective disaster risk management.
- Promote and strengthen land use planning and implementation systems, processes and infrastructure that foster inclusive, gender-responsive and climate-resilient utilisation of land resources for habitation and economic purposes in rural and urban settings.
- Enable scale-up of schemes, such as agricultural insurance, long-term saving schemes, and others focused on strengthening resilience and shock-responsiveness of people's economic activities, ensuring they are inclusive, gender-responsive, climate-sensitive and leverage the humanitarian-development-peace nexus.

SDG Targets : 2.4, 2.5, 4.4, 4.3, 6.3, 6.5, 6.6, 7.1, 7.2, 7.3, 8.1, 8.2, 8.3, 8.4, 8.5, 8.6, 8.7, 8.8, 8.9, 8.10, 9.2, 9.3, 9.4, 9.5, 10.1, 10.2, 10.4, 10.5, 10.7, 11.6, 12.2, 12.4, 12.5, 12.6, 12.7, 13.1, 13.2, 13.3, 15.4, 15.5, 15.6, 15.7, 15.8, 15.9, 17.1

Contributing UN Agencies : UNIDO, UNWOMEN, ITC, ITU, UNCTAD, UNECA, UNDP, UNCDF, FAO, ILO, IOM, OHCHR, UNEP, UNESCO, UNFPA, UNHCR, UNICEF, UNOPS, WFP

Partners : MINECOFIN, MINEDUC, MINICOM, MINICYOUTH, MINICT, MoE, PSF, RDB, RCI

Budget : USD 118, 478,682

**UNSDCF OUTCOME 2:** By 2029 people in Rwanda, especially the most vulnerable, are empowered as productive human capital, accessing and utilising inclusive, resilient, gender-transformative and quality social services.

**Output 2.1:** Strengthened systems that provide inclusive, resilient, and gender -transformative quality social services.

**Strategic Investments:**

2.1.1: Harness data generation and analysis to strengthen evidence -based, responsive and inclusive policy and programme design, planning and implementation for effective and quality social service delivery.

2.1.2: Enhance coordination across all levels of Government and with non-state actors for effective and coherent integrated policy and strategy development and implementation, while adapting innovative approaches to quality provision, accessibility and use of social services.

**Drivers:**

- Scale -up data generation, data analysis and interoperability between information systems to improve access to and utilisation of disaggregated and intuitive data for targeted and evidence-based policy and programme design, planning and implementation in social sectors.
- Enhance the capacities of national, sub -national, and non -state social sector service providers to effectively use data for improved planning and delivery of inclusive, gender -responsive, resilient, and high -quality social services.
- Facilitate development and operationalisation of inter -sectoral policies, systems and frameworks to guide coordinated, coherent and efficient multi -sectoral resources' planning and allocation, and integrated implementation.
- Investment in research and development and dissemination of innovative approaches that enhance the responsiveness and adaptability of policies and strategic interventions to the evolving needs of the people in relation to social sectors.

**Strategic Interventions:**

- Leverage technology to enhance the data exchange capacities and functionality of data systems to collect, analyse and generate disaggregated evidence for effective policy and programme design, response, strategic planning, financing strategies, and M&E processes.
- Support Government in building robust information -sharing systems and frameworks that enhance access to comprehensive, cross -sectoral, and disaggregated data for use by state and non-state development actors in planning, implementation and M&E of sustainable development initiatives.
- Support initiatives at national and sub -national levels that focus on building institutional and individual capacities of service providers to integrate emerging technologies, including AI, into their planning, implementation and monitoring activities towards enhanced delivery of inclusive, gender -responsive, resilient, and high -quality social services.
- Establish and strengthen partnerships between Government, civil society and private sector to develop institutional capacities and implement data -driven initiatives that address critical gaps in social sectors.
- Strengthen institutionalisation of multi -stakeholder and cross -sectoral collaboration through systematic frameworks and dialogue platforms convening government, civil society, private sector, and development partners to enhance coherence and coordination of integrated

planning and scaled delivery of inclusive, non-discriminatory, accessible, gender -responsive social services.

- Facilitate initiatives focused on operationalising Government policies and strategies through bankable national programmes and projects in social sectors, while prioritising equitable access, inclusion, gender -responsiveness and resilience.
- Promote and facilitate the creation of scalable “proofs of concept” and assist in connecting the proven products, technologies, and approaches to innovative sources of financing for enhanced, multi -sectoral, inclusive and expanded delivery across social sectors.
- Promote and facilitate innovation of processes and products, including digitalizing and enabling access to clean and affordable energy as a dual approach to strengthen resilience, scale -up accessibility, inclusivity, efficiency, agility and responsiveness of social services across sectors and the humanitarian -development-peace nexus.
- Develop sustainable, equitable and effective financing models and strategies for service delivery across social sectors.
- Develop and scale -up knowledge management models through innovative approaches such as south -south cooperation, AI and others, for sustainable up -skilling and skills development in social sectors.

SDG Targets : 1.1, 1.2, 1.3, 1.5, 11.5, 2.1, 2.2, 3.1, 3.2, 3.3, 3.4, 3.7, 3.8, 4.1, 4.2, 4.3, 4.4, 4.5, 4.7, 5.6, 6.1, 6.2, 6.4, 10.1, 10.4, 13.1, 16.9,

Contributing UN Agencies : WFP, FAO, ITU, WHO, UNICEF, UNAIDS, UNFPA, UNHCR, UNESCO, IOM, UNHABITAT, UNWOMEN, UNDP, ILO, OHCHR, UNCTAD, UNOPS

Partners : MOH, MINEDUC, MINICYOUTH, MINAGRI, MINALOC, MINEMA, MIGEPROF, MININFRA, MINICT, NISR, RBC, REB NCDA, WASAC, RCI

Budget: USD 170,378,160

**Output 2.2 : Increased access to and utilisation of inclusive, gender -responsive, quality social services improve livelihoods and wellbeing of all people in Rwanda including the most vulnerable.**

**Strategic Investments:**

2.2.1: Support the scale -up of universal coverage and promote effective use of equitable, gender -responsive, and resilient quality social services, while prioritising accessibility for the most disadvantaged<sup>7</sup>.

2.2.2: Foster inclusive community engagement platforms that focus on social sectors and promote active participation of most disadvantaged people in planning, implementation and monitoring of social services to ensure their needs are effectively addressed.

**Drivers:**

- Facilitate strategic investment and financing of pro -poor social infrastructure development and maintenance focused on enhancing equity, social inclusion, and reducing disparities in access to services by the most vulnerable including PWD, women, children, youth, refugees, migrants and others.
- Scale -up initiatives that foster positive social norms and behavioural change, including knowledge, attitudes and practices for betterment of individual and community wellbeing.
- Strengthen institutions representing special interest groups to enhance social inclusion, engagement and collaboration with state and non -state social service providers in planning, implementation and monitoring of social service delivery.
- Scale -up initiatives that empower communities to pro -actively engage in implementation and long -term sustainability of social programs.

**Strategic Interventions:**

- Facilitate the design and access to innovative financing sources for programs that combine multiple types of social services and related interventions in specific locations as a scalable approach for integrated service delivery that produces positive outcomes at community level and in humanitarian settings.

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<sup>7</sup> Women, girls, children, youth, low -income households, rural communities, elderly, refugees, informal sector workers, migrants, historically marginalised people, people with low education attainment, people with disabilities.

<ul style="list-style-type: none"> <li>▪ Create partnerships with development actors and private institutions investing in pro-poor social infrastructure and sustain collaboration by providing strategic and analytical products that enhance viability of the investments, ensuring they effectively respond to the needs of target groups.</li> <li>▪ Collaborate with civil society and local Government, including enhancing their delivery capacities for development and implementation of models at scale, targeting adoption of positive norms and behavioural change through approaches such as “men engage” to enhance equitable access and utilisation of social services by all people, particularly the most vulnerable.</li> <li>▪ Create and grow partnerships that increase investment in building the digital ecosystem focused on skilling and up-skilling people especially women and youth and the most vulnerable groups through digital literacy, innovation and job creation in fields of ICT and STEM.</li> <li>▪ Strengthen partnerships with representative organisations such as National Women’s Council (NWC), National Youth Council (NYC) and National Council for People with Disabilities (NCPD) and augment their capacities for more effective advocacy, representation and engagement in planning, budgeting, implementation, and M&amp;E in social sectors.</li> <li>▪ Support creation and sustenance of physical and digital platforms that improve communication and enhance engagement between individuals, communities and their special interest group representatives.</li> <li>▪ Facilitate civil society organisations, including, women-led organizations and youth-led organizations, working in social sectors to develop bankable social programmes in collaboration with communities and connect them to potential sources of innovative financing.</li> <li>▪ Promote and facilitate development of PPCP (Public-Private and Community Partnership) and PPYP (Public-Private and Youth Partnership) models aiming at forging partnerships between local government, private sector, and communities and youth to deliver and sustain social projects.</li> </ul> <p>SDG Targets : 5.1, 5.2, 10.2, 10.3, 16.1, 16.2</p> <p>Contributing UN Agencies : WFP, FAO, WHO, UNICEF, UNAIDS, UNFPA, UNHCR, UNESCO, IOM, UNHABITAT, UNWOMEN, UNCDF, ILO, ITC, OHCHR, UNCTAD</p> <p>Partners : MOH, MINEDUC, MINYOUTH, MINAGRI, MINALOC, MINEMA, MIGEPROF, MININFRA, MINICT, NISR, RBC, REB NCDA, WASAC,</p> <p>Budget : USD 436,543,083</p>
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**UNSDCF OUTCOME 3:** By 2029, people in Rwanda benefit from transparent and accountable governance that fosters inclusive, equitable socio-economic transformation, human rights, gender equality, unity, peace and security.

**Output 3.1:** Strengthened capacities of national and sub-national institutions and systems to deliver inclusive, rights-based, gender-transformative, resilient quality services for all people while promoting unity, peace and security.

**Strategic Investments:**

3.1.1: Harness innovation to bridge capacity gaps and the digital divide for efficient responsive, and inclusive delivery and access to quality services.

3.1.2: Strengthen effective implementation of global and regional normative commitments, to promote human rights, peace and equitable, accountable, rights-based service delivery for all people in Rwanda.

**Drivers:**

- Facilitate development and scaling of integrated and evidence-based e-governance solutions and tools that promote effective and inclusive quality service delivery and enhance accessibility of digital public services through people-centred design solutions.
- Strengthen national and local Government capacities, mobilise resources through innovative financing mechanisms and enhance accountable and transparent utilisation of the resources for equitable delivery of quality services.
- Enhance Government capacity to implement its international and regional normative commitments and engagement with relevant mechanisms.
- Enhance justice and security organs and affiliated entities’ capacities to effectively prevent and respond to all threats and demands for peace and security at individual, community, national and regional levels.

- Foster partnerships with non -state actors and enhance their capacities and platforms for engagement with the Government to enhance transparency and accountability aligned to regional and global normative commitments.

#### Strategic Interventions:

- Support research and development of innovative e -government solutions, including service delivery platforms, digitised monitoring and evaluation tools and others that enhance efficiency and scale of services delivered by the public sector, while leveraging the ICT ecosystem to create job opportunities.
- Create multi -stakeholder partnerships to foster development of solutions that increase availability and affordability of technologies, including devices, that enable access to digitalised services by people, especially in remote areas , including access to judicial services, mostly for the vulnerable.
- Facilitate local government to design and implement initiatives that enable access to innovative financing mechanisms to fund initiatives that aim to create and accelerate the availability of services access points at the lowest levels i.e. cells and village ges.
- Scale up innovative and inclusive Private, Public and Community Partnership (PPCP) frameworks and models for people -centred local economic development to create vibrant and inclusive local economies that increase Districts' own sources revenues (OSR).
- Supplement efforts and create partnerships to upgrade and scale -up knowledge and skills of local government personnel in public financial management (PFM), public investment, resource mobilisation, public procurement and other areas that enhance efficient, inclusive and transparent financial resources utilisation.
- Support the Government in comprehensive reviews of laws, policies and other regulatory instruments to assess alignment with international and regional commitments and provide technical assistance in enhancing integration of commitments and operationalisation of the national instruments including through the humanitarian -development-peace nexus .
- Support the Government in engagement with international, continental and regional mechanisms in the areas of implementation, monitoring and reporting against normative commitments, including capacity building of state institutions leading on the commitment s.
- Strengthen capacities of justice and security organs and their stakeholders to effectively respond to national, regional and international peace and security demands in alignment with global, regional and national commitments.
- Enhance evidence generation and use in the monitoring of structural inequalities, human rights violations, transboundary instability, among others and use the data to design responsive policies, strategies and actions to address the persistent causes of gender-based violence, human-rights abuses, discrimination, genocide ideology and all other threats to sustainable peace and unity at all levels.
- Build multi -stakeholder partnerships with non -state actors such as civil society, women led organisations, youth networks, media and academia to increase awareness and engagement with Government for enhanced coordination and implementation of regional and global normative commitments in a transparent and accountable environment.
- Support Government in the review, design and implementation of governance monitoring tools, mechanisms and platforms to enhance the alignment and responsiveness of the policies, strategies and programmes with regional and global commitments and ensure they are people centred and protect human rights .

SDG Targets : 1.4, 5.1, 5.2, 5.3, 5.4, 5.5, 8.6, 10.2, 10.3, 16.3, 16.4, 16.10

Contributing UN Agencies : UNDP, UNWOMEN, OHCHR, UNFPA, UNICEF, IOM, UNHCR , ITU, FAO, ILO, UNCTAD, UNESCO, UNOPS, WFP

Partners: MINECOFIN, MINUBUMWE, MINIJUST, MINIYOUTH, NGM, NISR, RGB, RNP, MHC, NISR , RCI

Budget: USD 109,539,000



Output 3.2 : By 2029, people in Rwanda, especially the most vulnerable, live in a united, peaceful, secure and inclusive environment with equitable access to gender -responsive and resilient quality services.

Strategic Investments:

3.2.1 : Support and facilitate initiatives that promote national and regional integration, unity, sustainable peace and security.

3.2.2 : Strengthen inclusive governance through accountability and transparency mechanisms that foster inclusive citizen engagement at national and local levels.

Drivers:

- Facilitate the scaling of Government programmes focused on peacebuilding, unity, reconciliation and social cohesion at community and national levels.
- Support and facilitate initiatives aimed at fostering transboundary peace, integration and security.
- Improve the effectiveness of public participation platforms and mechanisms that foster inclusiveness, transparency, and citizen empowerment, while strengthening accountability at both local and national levels.
- Foster partnerships with non -state actors and enhance their capacities and platforms for engagement with and representation of citizens for inclusive governance built on transparency and accountability.

Interventions:

- Provide technical assistance to the Government in research and analysis of peacebuilding, focused on leveraging homegrown solutions and developing scalable models that provide tailored approaches and integrated frameworks to address knowledge, attitudes and other persistent ideological issues that perpetuate social fragmentation across various categories of people.
- Support the review, design and scaling -up of individual and community integrated resilience initiatives that target those most impacted by the Genocide against the Tutsi including promoting reintegration, psychosocial solutions and livelihoods' restoration .
- Promote and strengthen regional economic integration initiatives such as cross -border trade, integrated border management, economic diplomacy, regional value chains and others, as mechanisms to foster collaboration and shared goals that contribute to regional peace, unity and security.
- Support regional peacebuilding initiatives designed to demobilise, disarm and reintegrate groups that could potentially exacerbate transboundary insecurity, hindering peace and unity in the region.
- Strengthen mechanisms that promote and provide access to justice for those at risk of being left behind, including most vulnerable groups such as women, youth, migrants and refugees.
- Facilitate research, analysis and citizen participation and provide multi -stakeholder technical assistance to develop and roll -out scalable models that promote effective citizen participation especially women, youth and vulnerable groups.
- Support the Government to identify innovative sources of financing to finance the scaling -up of proven public engagement platforms and tools that increase participation in government planning, budgeting and monitoring processes.
- Build individual and institutional capacities of civic groups and media to scale -up initiatives that empower all people, enabling them to constructively participate in governance processes.
- Facilitate the development and operationalisation of frameworks and strengthening of platforms that foster dialogue between state and non -state actors on governance matters towards enhancement of transparent, inclusive and accountable governance.

SDG Targets: 13.2, 16.1, 16.2, 16.7, 16.8, 16.9, 16.10, 17.18, 17.19

Contributing UN Agencies: FAO, ILO, IOM, OHCHR, UNCTAD, UNDP, UNESCO, UNFPA, UNHCR, UNICEF, UNWomen

Partners: MINALOC, MINUBUMWE, MINIJUST, MINIYOUTH, NISR, RGB, MHC

Budget: USD 115, 685,654